

## **Digital Disruption**

Sean Riley

October 2013



# Agenda



- Definitions
- TVE/Authentication
- Key Drivers of OTT
- Digital Ecosystem
- Connected Devices
- OTT programmers
- OTT Revenue Models
- New MVPD Entrants

# DEFINITIONS

- Over The Top vs. TV Everywhere
- MVPD Authentication
- CE Connected Devices vs. OTT Programmers





# DEFINITIONS



Over The Top
vs.

TV Everywhere

OVER THE TOP VIL

VIDEO CONTENT -FREE OR PAID--THAT YOU CAN RECEIVE WITHOUT A MULTICHANNEL SUBSCRIPTION

OTT is most commonly associated with professionally produced content

"We'll just go over the Top Instead"

Almost all OTT today is on demand (vs live)

#### A FEW OVER THE TOP PROGRAMMERS













TVEVERYWHERE

VIDEO CONTENT OFFERED ON DEVICES BEYOND YOUR TV THAT YOU CAN **ONLY** RECEIVE WITH A MULTICHANNEL SUBSCRIPTION.













# DEFINITIONS

- Over The Top vs. TV Everywhere
- MVPD Authentication
- CE Connected Devices vs. OTT
   Programmers
- OTT Programmers vs TVE programmers



#### Do a Discount Double Check® and get discounts up to 40% on auto insurance.







#### First select your TV provider

\*Not available in all states.

































#### **Full Provider List**



#### **Have Additional Questions?**

Don't see your provider listed?

Click here to browse our Frequently Asked Questions.

Need help logging in? Watch Gary Williams walk you through the steps and you'll be watching in no time! Watch Now.

Not at the computer? Download our Golf Live Extra app and you can take the same great coverage with you, anywhere you go. Download Now







Elke 64k



Select your TV provider to watch

#### E! SHOWS LIVE & THE DAY AFTER THEY AIR

SELECT PROVIDER

xfinity.

DIRECTV.













optimum.

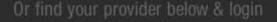












Choose your provider



**LOGIN NOW** 



Midstate Communications

Milford Communications

Morris Broadband

MTA Communications, LLC

MTC Technologies



account information







# TV Everywhere Is working...

- 25% of US households now use TV Everywhere
- Also known as "authenticated viewing"
- TV Everywhere increases the amount of time customers watch TV.
  - 72% of Millennials said they watched more TV thanks to TVE.
  - TVE: greater customer loyalty with 67% saying it adds a lot of value"
  - 93% saying they were more likely to stay with their provider due to TVE

# DEFINITIONS

- Over The Top vs. TV Everywhere
- MVPD Authentication
- CE Connected Devices vs. OTT Programmers

## You need to know the difference

#### **Connected Devices:**

**AppleTV** 

Chromecast

Roku

Amazon FireTV

**SMART TVs** 

(plus tablets phones and internet)

## You need to know the difference

**Content Programmers/Aggregators:** 

Vevo

Crackle

iTunes

Target Ticket

Vimeo

Flixter

Vudu

Hulu

Netflix

**Amazon Instant** 

Crunchyroll

# DEFINITIONS



A technology backed by the major studios which provides consumers a "digital locker" (in the cloud) for storing content..

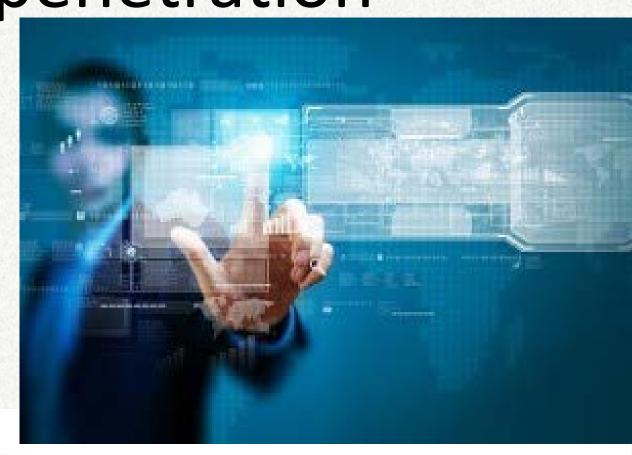
So you can watch your purchased content on iOS, Android, PC and Mac.

## KEY DRIVERS OF OTT



## KEY DRIVERS OF OTT

- High broadband penetration
- The Cloud
- Revenue
- Orig. Content...
- Low Barriers!



### HOW OTT GETS IN....

FOUR categories of "Connected Devices" (not including Internet)

#### 1) Streaming Media Players

 Roku, AppleTV, Chromecast & Amazon FireTV

#### 2) Game Consoles

Playstation, Xbox, Wii

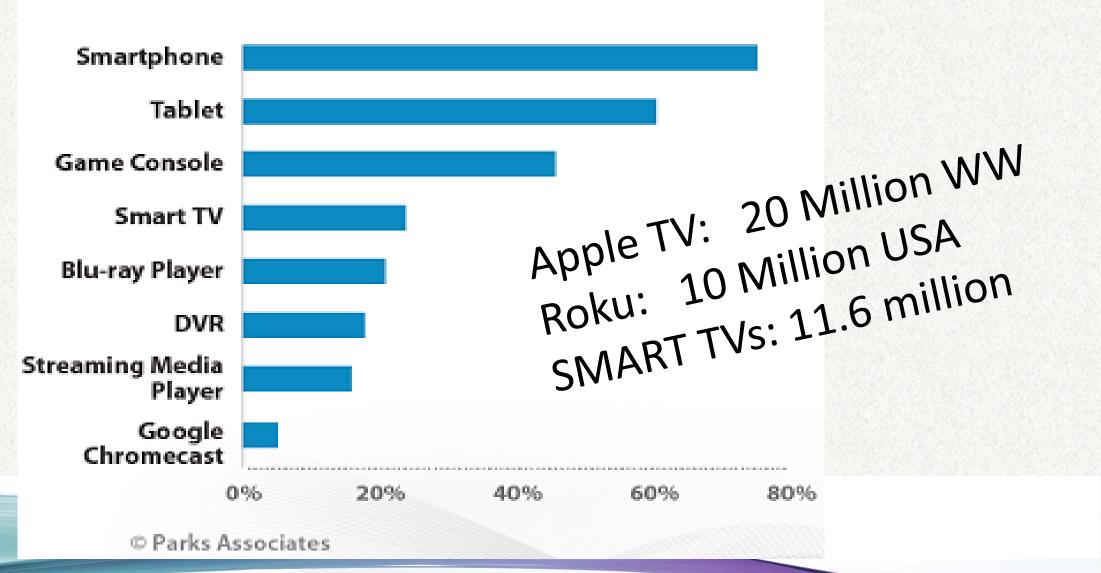
#### 3) SMART TVs

4) Phones/Tablets



#### Today's Connected Home

U.S. broadband households with the following devices connected to the Internet



# DRIVERS

## TABLE 9 – DEVICES IN TV HOUSEHOLDS NUMBER OF HOUSEHOLDS (IN 000'S)

	COMPOSITE	
	Q2 2014	Q2 2013
DVD/Blu-Ray Player	93,707	94,587
DVR	55,713	52,977
High Definition TV	100,684	93,514
Video Game Console	51,470	50,250
Tablet	42,064	27,049
Enabled Smart TV	11,688	6,193

DIGITAL OTT Programmers need Distributors
ECOSYSTEM













## **hulu**PLUS

1,500 Other Digital Channels







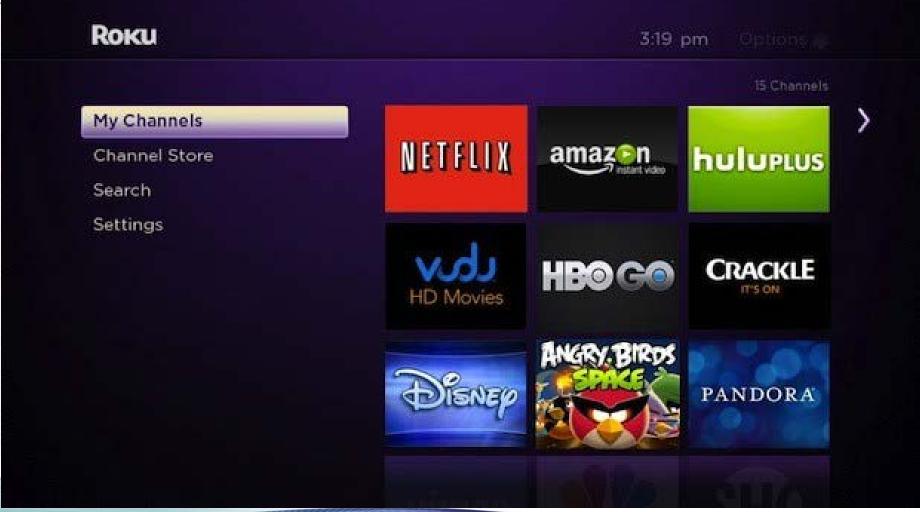
# DIGITAL ECOSYSTEM





		46		
	Amazon Fire TV	Roku 3	Apple TV	Chromecast
Price	\$99	\$99	\$99	\$35
Features				
Voice Search	X	3000		
HDMI video out (up to 1080p)	X	X	X	X
Certified Dolby Digital Plus surround sound	x			
Optical audio out	X		X	
Processor	Quad-core	Dual-core	Single-core	Single-core
Memory	2 GB	512 MB	512 MB	512 MB
Ethernet (wired connectivity)	X	X	X	
Wi-Fi	Dual-band/antenna (MIMO)	Dual-band/antenna (MIMO)	Dual-band/Dual-antenna	Single-band
Remote with no line of sight required	X	x		See 1
Popular Services				
Netflix	X	X	X	X
Amazon Instant Video	X	X		
Hulu Plus	×	X	X	X
Crackle	X	X	X	X
YouTube	X	X	X	X
HBO GO		X	X	X
Showtime Anytime	X	X		
WatchESPN	X	X	X	
Bloomberg TV	X	1000	X	
Vevo	X	X	X	X
Pandora	X	X	X	X

DIGITAL ECOSYSTEM





## Hours of Streaming/week 2013

- Roku 37 million
- Apple TV at 15 million hours
- Chromecast: 12 million hours and
- Amazon Fire TV 6 million hours.

TABLE 1. DEVICES USED TO ACCESS NETFLIX THROUGH A TV, BY GENERATIONS

% of those who watch Netflix on a TV set, 2014\*

	Gen X	GenY	Boomers 49-64	
	13-34	35-48		
Through videogame sys-tem hooked up to a TV	47	42	19	
Through capability built into the TV set	19	44	34	
Through digital media player hooked up to a TV	27	34	20	
Through Blu-ray player hooked up to a TV	18	16	20	

<sup>\*</sup> can use multiple devices and thus sum to over 100%



#### Sony PlayStation TV

launches tomorrow 10/14

\$99



Android TV is next

# THERE IS A TITLE WAVE OF OTT CONTENT HEADING INTO EVERY HOUSEHOLD IN THE US They all want the.. LIVING ROOM TV

### **Horowitz Associates study:**

Viewers prefer using the TV to view streamed video, The percentage of viewers streaming video to their TVs has grown from 3% percent in 2012 to 10% in 2014.

During that same time, viewing on handheld devices climbed only from 1% to 4% and computers rose from 3% to 6% percent. "State of Cable & Digital Media" study

Given the choice, 'Game of Thrones' fans want to watch where they always have: from the couch," (Brian Fitzgerald *WSJ Tech blog*).

#### **GOLD RUSH**











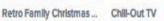






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W's Real

It's Ray it's Reality TV

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SideTiCk.



Timeless TV Westerns

Details

Anime Vice



FYDO

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FirstRunTV Network

+Add Channel Details +Add Channel



DocuBox

Details + Add Channel

The Director's Chair









+Add Channel **>>>** 

Movie Vault

reat Classic Movies on Den

Movie Vault

Old Time Radio Network



Kung Fu Classics



MTD Studio Classics

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MHz International Mystery

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Ad-Free Crime and Punis... GinxTV

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VIDEOGAMING TY

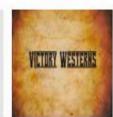
Military Chronicle +Add Channel Details +Add Channel

Space Details

TV3 3player +Add Channel Details +Add Channel



ANGUARD









Details + Add Channel





Details

Asian Crush Plus

Christmas

Details +Add Channel Details +Add Channel Details +Add Channel

Vanguard Cinema PLUS

More Classic Kids TV

Victory Westerns Details +Add Channel Details

Muevi

Dorado Films

Kartoons Details

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+ Add Channel

Big Media TV Looking Glass +Add Channel Details +Add Channel Details +Add Channel

+Add Channel

+ Add Channel



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RECON





The Ocean Network +Add Channel





NOOK Video

Dieselpunk Industries TV TEXFLIX Details +Add Channel Details + Add Channel



99 Cent Movie Channel Details + Add Channel





CinemaNow

+Add Channel Details +Add Channel Details +Add Channel













Go Indle TV FreeView

Mixty Lite

GoDigital

America's Television Net... Hasbro Studios





COLLECTION

Details













WMETV

+Add Channel

Cinema Terror Radio! Details +Add Channel SoundWorks Collection

THE ROTH SHOW +Add Channel

Details + Add Channel Details

Lavish TV

Details +Add Channel +Add Channel

Moving Art

Details

UrbanPix

+ Add Channel Details +Add Channel

AFROTAINMENT HD +Add Channel Details Details

BHN

+Add Channel

C.O.D.E. TV Creatively, Organically& Dynamically Evolving, C.O.D.E explores urban culture and lifestyle through cinema. We deliver best-in-class original content from a new Roksbox xStream generation of storytellers. + Add Channel d Channel















C.O.D.E. TV

Details +Add Channel

+ Add Channel Details

cdsavoia

Cinematio

+Add Channel

AnyClip Details

+ Add Channel Details

Spud's Crime and Punish... + Add Channel

Focus Reality TV Details + Add Channel

MICasa Network

American Dreaming Details + Add Channel Details + Add Channel



Cloud Movies

Details



Princeton TV

Details

Details

+ Add Channel

Hamilton County Televis... +Add Channel

HC HAMILTON

TELEVISION

cdsavola Details +Add Channel Details

VIZZ Classic

+Add Channel



Vintage Halloween Spoo...

WealthTV FreeView +Add Channel Details +Add Channel Details +Add Channel

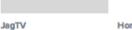
FREEVIEW

DweebCast

Myx TV

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+Add Channel

+Add Channel



+ Add Channel

Hometown Television



+Add Channel

+ Add Channel

Science Fiction



Details

Details



+Add Channel Details







+Add Channel





BLACK BELT TV

Details







DC Network

Classic Westerns + Add Channel



Depressing Prospects Fil... Spud's Trailer Trash Details + Add Channel Details

Labrecque

Art and Film

+Add Channel

Labrecque Art and Film

Details



+ Add Channel

The Bold and The Beautiful

+ Add Channel



JumpingJack Stop It Or You'll Go Blind!



Details

Details





The Derek and Rob X-Pe... Spud's Ad-Free Cowboy ... +Add Channel +Add Channel Details



VODWiz

SCS STUDIO FILMZ FREE

+ Add Channel



+ Add Channel

+ Add Channel

House of Horrors



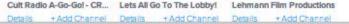


Details + Add Channel

















Classic Christmas TV







TV Gulde

Details



Public Domain Movies & ... Into the Sunset - Westerns Retro Sci-Fi +Add Channel Details +Add Channel



Details +Add Channel Details



Cultorama +Add Channel Details



+Add Channel



Showtime Preview Details +Add Channel



Film Movement

M&VEE



Cartoon Station









Paranormal Activity Cha... MHz Networks +Add Channel



Details +Add Channel



Classic Romance Details + Add Channel Details

Gravitas

Movies

**Great Movies** 

+ Add Channel Details

Gravitas Movies

Details



threshold+

Threshold Plus

He TV

Details

FlixFling

Pilot TV



+ Add Channel Details +Add Channel



Zom-Bee



Movee4U Free

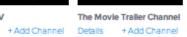
Popcornflix Comedy

Entertainment Tonight Details + Add Channel Details + Add Channel



Bizarre TV Details

Media Browser



+Add Channel



THE MOVIE

The Movie Trailer Channel



Saddle Up! Westerns



Full Moon



Xtreme Films

World War Channel + Add Channel Details



HItFIX

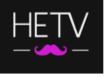
Spud's Cowboy Movies

Details +Add Channel

+ Add Channel Details



Here is Looking At You



+Add Channel



SCI-FI CLASSIC

SMOHS AL

ScI-fl Classic TV Shows

Details + Add Channel

Badass TV +Add Channel Details





UNLOCK TV + Add Channel



Cafe Noir



Details + Add Channel

Moviefone Details +Add Channel Details +Add Channel Details



+ Add Channel

IndieFlbx



Docu Details + Add Channel



Movie Chick Details + Add Channel Details



+ Add Channel Details



+Add Channel

Launch TV Network Free MaddyGTV Free +Add Channel Details



+Add Channel



+Add Channel

**AMGTV** Details



Paranormal Reality Free ... Oh The Horror! +Add Channel



+Add Channel



Time Life



NFB Films Details + Add Channel Details



Honor

+Add Channel Details +Add Channel



Prime TV Network















Flixsle



Six Gun Cinema Comedy Classics Station Creepster.TV



Ebru TV Kung Fu Flbx





#### Most Watched (25)



Netflix



Amazon Instant Video Details +Add Channel Details +Add Channel



Hulu Plus Details +Add Channel Details +Add Channel Details +Add Channel



YouTube



Pandora



M-GO Details +Add Channel



Crackle Details + Add Channel



VUDU Details +Add Channel



HBO GO Details +Add Channel



WatchESPN Details +Add Channel





**AOL On News** Details +Add Channel Details +Add Channel



Blockbuster on Dem... Details +Add Channel



PBS Details +Add Channel Details +Add Channel



PBS KIDS



VEVO Details +Add Channel



HISTORY Details +Add Channel



Popcornflix Details + Add Channel



DISHWorld Details +Add Channel



A&E Details + Add Channel



Time Warner Cable



Fox News Channel Details +Add Channel Details +Add Channel



FOX NOW



Disney



Lifetime Details + Add Channel Details + Add Channel Details + Add Channel





# YOU TUBE MCNS











# **ECOSYSTEM**



Over the Top
Revenue Streams for
OTT Programmers

# **ECOSYSTEM**

# Two OTT Revenue Streams:



Subscription Revenue

OR

Advertising Revenue

# Revenue Model: Advertising

HULU \$500m advertising

YouTube makes \$1 Billion annually

eMarketer: 2013 online video advertising revenue was \$4.2 billion growing to \$6.0 billion in 2014.

# Revenue Model: Subscription

NETFLIX: \$3 billion in subscription revenue

HULU: \$500m 2013 subscription revenue

And Everyone else...

2013 online video subscriber revenue was \$4 billion

# Revenue Model: Subscription

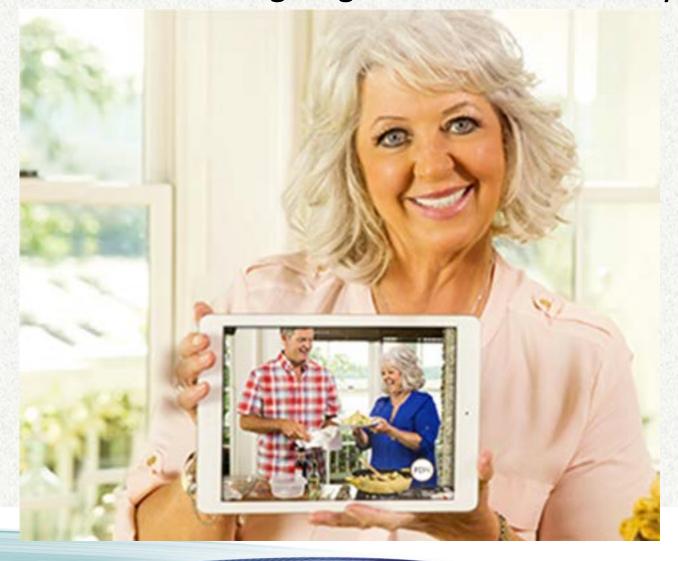
## **World Wrestling Entertainment**

- \$10 per month (with a minimum 6 month term).
- WWE has reported 667,000 subscribers implying about \$80 million per year of annual revenue.

## **Glenn Beck The Blaze**

- 300,000 subscribers paying \$10 per month, about \$36 million of revenue annually.
- 40 hours of new programming per week, including simulcasts of Mr. Beck's radio show.
- Linear Channel launched on Dish Network and Cablevision Systems.

## "Paula Deen Launching Digital Network in September"



Tech Barriers are coming down but Marketing Barriers are high

Marketing and customer call centers burden subscription
OTT programmers...



(TV distributors take care of these expenses in the linear TV world).

# **ECOSYSTEM**



Over the Top Revenue Streams for The Devices?

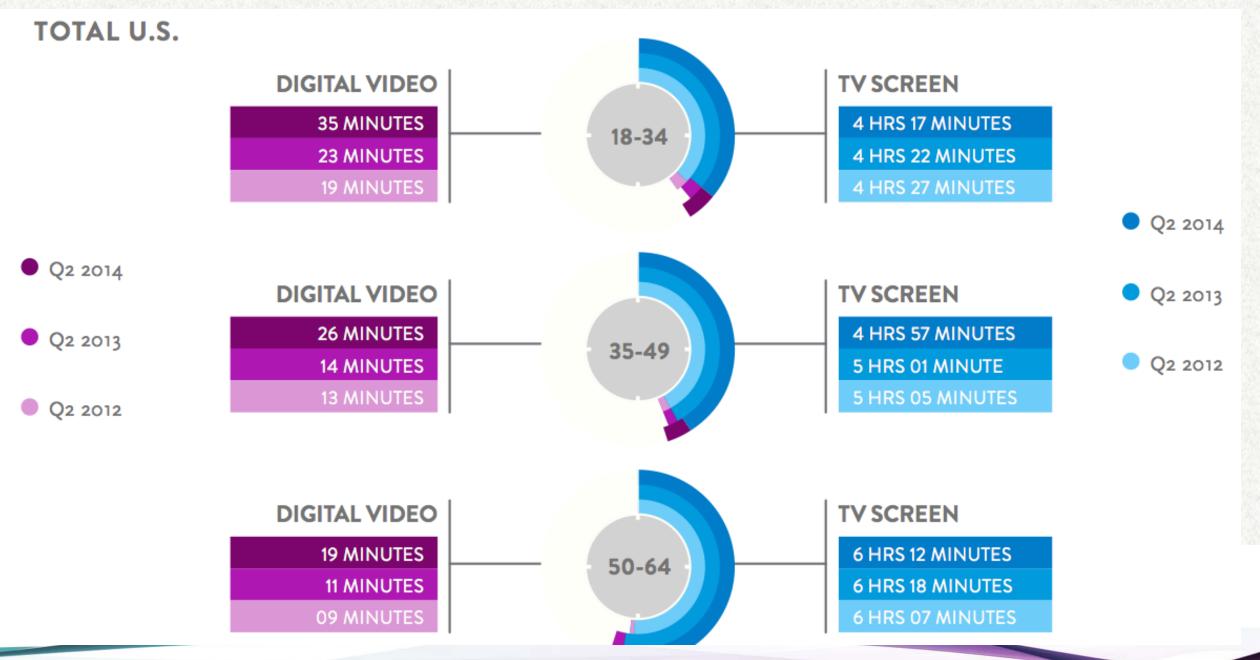
# Revenue Model for Connected Devices

- A bit more fragmented
- Device Sales (Roku \$190m in 2013)
- Share of advertising
- Share of Subscription channels
- AppleTV & Chromecast: access to premium content.
- SmartTVs?

**THE GOOD NEWS** 

FOR MVODS AND CABLE NETWORKS.....

## THE GOOD NEWS... we're all still watching ON TV, mostly (and a lot!)



OVERTHETOP

VIDEO CONTENT -FREE OR PAID--THAT YOU CAN RECEIVE WITHOUT A MULTICHANNEL SUBSCRIPTION

"We'll just go Over the Top Instead"

# OVER THE TOP "MVPDS"

## Sony's OTT TV service

- •100 channels for a price tag of \$80 a month.
- •22 Viacom channels on the OTT service, (& likely Disney and Fox).
- •On PlayStation consoles by the end of the year.

## Dish Network's streaming service

- Local broadcast programming.
- Dish has rights to distribute live and on-demand content from ABC
- •Deals in place with Disney (ESPN/ABC), A&E and Scripps.
- •Trageting "cord-nevers," aged 18-34,
- Avail on Roku, AmazonFireTV, Chromecast etc

## How should MVPDs react to OTT?

On solution: TIVO ROMIO, Internet connected set top box with capability to stream content (including in some cases Netflix) Cable One, Armstrong, Suddenlink, Atlantic Broadband, Grande, etc

**COMCAST X1** 



# **Digital Disruption**

Sean Riley October 2013





# **APPENDIX**

## Samsung

Amazon FireTV vs Roku

COMCAST X1

### Global Connected TV Device Installed Base (M units)

Q2 14 Rank	Vendor	Q2 14	Q2 13	Q2 14 Share	Q2 14 Installed base growth (YoY)
1	Sony	123.8	96.8	24.8%	27.9%
2	Samsung	62.3	34.4	12.5%	80.9%
3	Nintendo	56.8	67.5	11.4%	-15.8%
4	Microsoft	55.4	53.8	11.1%	2.9%
5	LG	32.2	16.0	6.5%	101.9%
6	Panasonic	29.9	19.6	6.0%	52.4%
7	Apple	18.7	13.0	3.8%	44.7%
8	Sharp	15.0	9.8	3.0%	52.7%
9	Toshiba	10.2	5.1	2.0%	98.8%
10	Philips	9.7	5.7	1.9%	70.0%
11	Roku	8.3	5.5	1.7%	51.9%
12	Google	6.0	0.0	1.2%	na

Note: all connected TV devices including smart TV, games consoles, digital media streamers, BD players

Source: Strategy Analytics' Connected Home Devices service September 2014

The report shows that 28% of those who stream Netflix on a TV used a digital media player (such as Roku, Apple TV, or Chromecast) to do so; this is nearly double the 2013 level (15%) and roughly five times the 2011 figure (6%). The surge comes as ownership of the players among all homes has increased tenfold – from 2% to 21% -- since 2010.

Streaming capabilities built into today's higher-end TV sets have also become popular, with use of built-in streaming reported by 28% of those who watch Netflix on TV -- up from 20% a year ago and 13% in 2011.

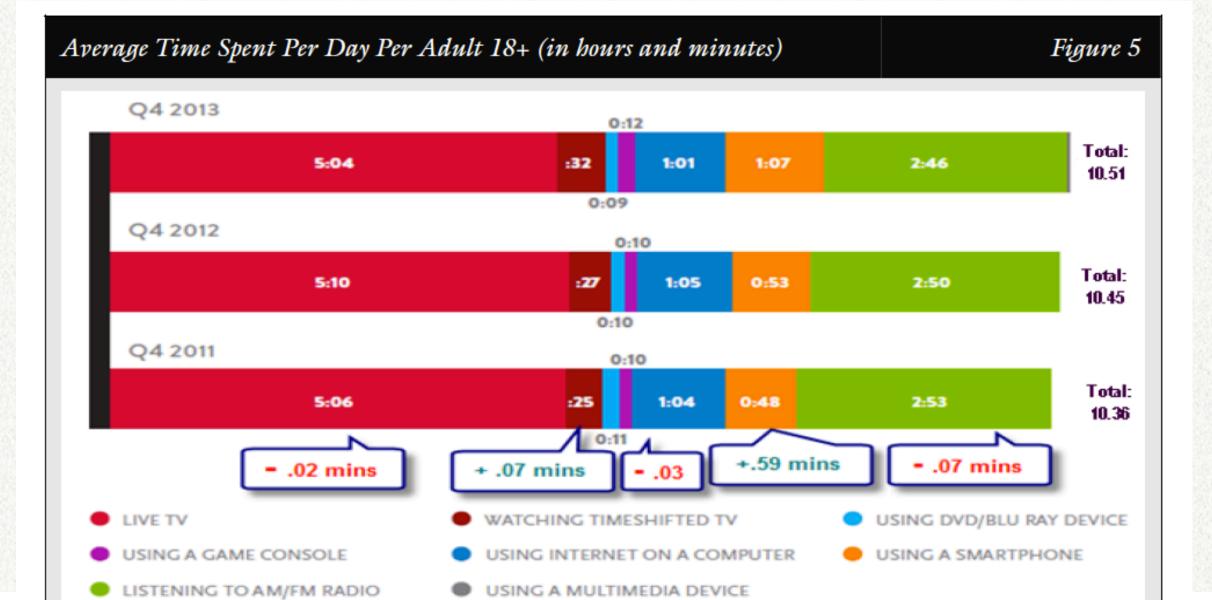
On the other hand, reports of watching Netflix on TV through a videogame system have dropped to 43% -- down 5 percentage points from 2013, and almost 20 points below the 2011 level (62%).

### **CLOSED VS OPEN PLATFORMS**

On both streaming devices and smart TVs there is a division between open and closed platforms.

<u>Chromecast, LG, and Roku have embraced open platforms that allow developers a great deal of freedom to develop apps for their devices. Samsung, Apple, and others are betting on closed ecosystems, which follow a more careful curatorial approach.</u>

Read more: <a href="http://www.businessinsider.com/the-connected-tv-landscape-why-smart-tvs-and-streaming-gadgets-are-conquering-the-living-room-2-2014-3#ixzz3FWONGPoz">http://www.businessinsider.com/the-connected-tv-landscape-why-smart-tvs-and-streaming-gadgets-are-conquering-the-living-room-2-2014-3#ixzz3FWONGPoz</a>



Source: Nielsen Cross Platform Report, 1Q14, and Needham & Company, LLC calculations.