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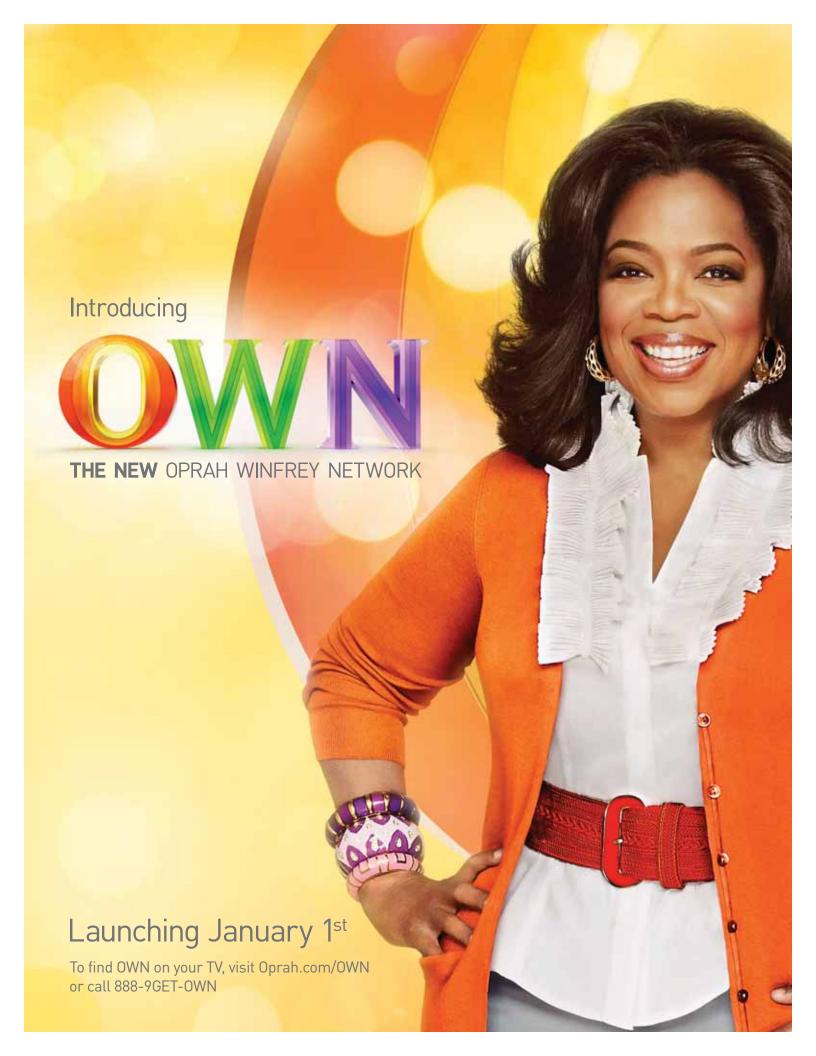
What the Industry Reads First

Volume $2\overline{1}$ No. 234

Hail the Chief: Outgoing NCTA Head Talks About Past, Present & Future

With Kyle McSlarrow announcing his plans to leave NCTA as pres/CEO in the spring, we snagged him to talk about his spring departure and, of course, this week's net neutrality proposal at the FCC. What swung the pendulum on net neutrality from Title II in May? I don't want to speak for [FCC] chmn Genachowski, but I think he was surprised by the reaction. He sincerely believed he had outlined an approach, which he called the 3rd Way, that was designed to be a minimally obtrusive regulatory regime. I think he was surprised that people did not doubt that, but they doubted the ability of this Commission or some future Commission to foreclose all the other things you can do under Title II. I think the combination of the market reaction, industry reaction, and political reaction on a bipartisan basis made him really seriously think through all this. I think some real credit should go to the chairman because he's making a decision that's not likely to please everyone. But he took the time to really listen and try to figure out what the best path is. You came into this job not a cable guy, and now it sounds like you want to stay a cable guy. What happened? It'll sound a little bit saccharine, but I really fell in love with the industry. Even before I actually arrived at NCTA, I had been grabbing every book I could get and reading about the industry and the origins. It was particularly the origins that captured my attention, in terms of the sheer entrepreneurial chutzpah involved in all these systems around the country, followed by another round of the same kind of entrepreneurial spirit with the launch of the networks side... As I've gone through this job and gotten to know people, on top of the culture of entrepreneurship is real collegiality and a belief that we're really doing something important for our customers. Your shingle is out there now. Have you started formally talking to companies? People have been calling. I had some sense of a group of companies over the last couple years who had in some sense expressed an interest when the time came. I'm setting up meetings, and interestingly enough, some folks I wasn't even thinking about have called to express an interest in sitting down. What happens to NCTA after the Comcast-NBCU deal goes through—does it change the dynamics of the organization? Periodically, I think there's a natural conversation about what the future of NCTA is. There is no doubt that there are tensions [between programmers and operators], but I still believe that there is vastly more that unites us as an industry. I think the interesting thing about Comcast and NBCU merging is that they are still going to be 80% a cable operator business... It's just a microcosm of the larger point, which is that it's a





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board and association of often varying interests and perspectives, some conflicts, but an awful lot that unites us. **What are you most proud of from your tenure?** This is a team sport. I think the fact we've all been focused on how to stay united in the face of often pretty challenging circumstances. **Biggest disappointment?** I could never really figure out a way to make it better when [FCC] chmn [Kevin] Martin was in office... I often thought about whether there was something else I should be doing because I felt badly. I felt bad the industry had to go through that.

Hallmark Shake-Up: After about 6 months on the job, Hallmark Channels evp, distribution Joan Gundlach has left. Gundlach, who had been a longtime exec at AETN before joining Hallmark, had replaced Janice Arouh, who left in April to join Entertainment Studios Networks. No other details were available on Gundlach's departure, but vp, affiliates sales & mktg Laura Lee will be interim head of distribution until a permanent replacement is named. Hallmark and Hallmark Movies lost carriage on AT&T U-Verse Sept 1, with the nets still dark. Hallmark is also out of contract with NCTC, but members of the co-op continue to carry the nets as the 2 work out a new contract (they're close, we're told). In 3Q, sub fee revenue decreased 13% to \$14mln due to the lack of agreements with AT&T and NCTC. In Oct, Hallmark bid adieu to Laura Sillars, who joined the net from HGTV in June to oversee its new daytime, lifestyle programming block. Hallmark Channels CEO Bill Abbott described Sillars' departure as mutual.

Deals: Not surprisingly, **Comcast** and **NBCU** extended their proposed \$30bln jv agreement by 3 months to Mar 3. The original deal was to have expired Fri. It's possible it could be approved by year-end, but early next year seems more likely.

<u>Carriage</u>: Suddenlink added a message to its Website this week alerting customers of ongoing carriage discussions with Viacom and a Dec 31 deadline for a deal covering the programmer's complete slate of cable nets. "In the unusual event" that some or all of the nets go dark, read the message, "we pledge to reduce customer prices by the cost of the affected channels for whatever length of time they are unavailable." Suddenlink spokesman *Pete Abel* said "currently, the negotiations are mutually respectful." Viacom's enjoying a ratings resurgence in '10 led by MTV and TV Land.

<u>Wiggle Room:</u> Clearwire shares regained some of the value they shed Thurs after CFO *Erik Prusch* added color to the company's offering of debt securities in private placement transactions at a **JP Morgan** conference Fri. Total funding could hit more than \$2bln over the next few days, receipt of which "definitely relieves one of the pressure points [we've been feeling], which is liquidity in the short term," said Prusch. CLWR's looking to raise additional cash for network expansion, and negotiations are ongoing for potential spectrum sales. The cash crunch forced the delays of a compatible smartphone rollout and retail launches in Denver and Miami, but Prusch noted "explosive growth" in wholesale and said the smartphone initiative could get back on track pretty quickly if greenlit. The company expects to count approx 4mln customers by Dec 31, and Prusch believes it enjoys "a halo" vis a vis competitive offers such as **Verizon**'s LTE network by virtue of its lower price and unlimited usage allowance. **Comcast** and **Time Warner Cable** are experiencing improvement in their Clear-based mobile broadband offerings, he said, adding that "I think they're happy with what they are seeing."

Nov Ratings: Led by MNF—4 games paced all cable in prime delivery for the month—**ESPN** crushed the competition with a 2.8/2.84mln. **USA** took 2nd (4.2/4.24mln), followed by **Disney's** 1.9/1.87mln and **Fox News**' 1.7/1.68mln. **TNT**, **TBS** and **Nick at Nite** tied for 5th (1.3 HH ratings). Among all nets in prime total viewership, **Investigation Discovery** (+84%), **mun2** (+73%) and **Galavision** (+70%) led in YOY growth. **[Go to CableFAXDaily.com for more sub-exclusive info]**.

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"By working with super smart people on various CTAM committees, I've expanded my strategic thinking. My learning about marketing's evolving role never stops." PATALIA TATE, Travel Channel



CableFAX Week in Review

Company Ticker 12/03 1-Week YTD Close % Chg % Chg % Chg % Chg Shroot					
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HSN:	GRUPO TELEVISA:	TV	24.39	3.88%	17.49%
LIBERTY: L 38.13 0.32% 4.90% LIBERTY STARZ: LSTZA 64.91 .4.58% 40.65% LIONSGATE: LGF 7.36 (1.21%) 26.68% LODGENET: LNET 3.51 13.23% (36.53%) NEW FRONTIER: NOOF 1.82 (5.7%) (3.7%) OUTDOOR: OUTD 6.94 12.30% 19.66% PLAYBOY: PLA 4.88 (2.79%) 52.50% SCRIPPS INT: SNI 52.14 (1.19%) 25.64% TIME WARNER: TWX 30.64 0.89% 5.15% VALUEVISION: VVTV 3.60 7.14% (25%) VIACOM: WWE 14.00 (0.21%) (8.68%) TECHNOLOGY ADCT 12.74 0.31% 105.15% ADDVANTAGE: AEY 3.41 2.40% 73.10% ALCATEL LUCENT: ALU 2.95 0.68% (11.14%) AMDOCS: DOX 26.90 2.24% (5.71%) AMPHENOL: APH 52.93 3.64% 14.62% AOL: AOL 25.18 0.88% 8.16% APPLE: AAPL 317.44 0.84% 50.64% ARRIS GROUP: ARRS 10.48 0.19% (8.31%) AVID TECH: AUID 16.70 3.79% 30.88% BIGBAND: BBND 2.90 (3.65%) (15.7%) BNDER TONGUE: BDR 2.15 7.50% 88.60% BROADCOM: BRCM 45.76 1.15% 45.41% CISCO: CSCO 19.07 (2%) (20.34%) CISCO: CSCO 19.07 (2%) (20.34%)	HSN:	HSNI	29.96	6.09%	48.39%
LIBERTY STARZ: LSTZA 64.91 .4.58% 40.65% LIONSGATE: LGF. 7.36 (1.21%) 26.68% LODGENET: LNET 3.51 13.23% (36.53%) NEW FRONTIER: NOOF 1.82 (5.7%) (3.7%) OUTDOOR: OUTD 6.94 12.30% 19.66% PLAYBOY: PLA 4.88 (2.79%) 52.50% SCRIPPS INT: SNI 52.14 (1.19%) 25.64% TIME WARNER: TWX 30.64 0.89% 5.15% VALUEVISION: VVTV 3.60 7.14% (25%) VIACOM: WWE 14.00 (0.21%) (8.68%) TECHNOLOGY ADCT 12.74 0.31% 105.15% ADDVANTAGE: AEY 3.41 2.40% 73.10% ALCATEL LUCENT: ALU 2.95 0.68% (11.14%) AMDOCS: DOX 26.90 2.24% (5.71%) AMPHENOL: APH 52.93 3.64% (1.14%) AMPLE: AAPL 317.44 0.84% 50.64% APPLE: AAPL 317.44 0.84% 50.64% ARRIS GROUP: ARRS 10.48 0.19% (8.31%) AVID TECH: AVID 16.70 3.79% 30.88% BIGBAND: BBND 2.90 (3.65%) (15.7%) BLNDER TONGUE: BDR 2.15 7.50% 88.60% BROADCOM: BRCM 45.76 1.15% 45.41% CISCO: CSCO 19.07 (2%) (20.34%)	INTERACTIVE CORP:	IACI	30.23	7.39%	47.61%
LIONSGATE: LGF 7.36 (1.21%) 26.68% LODGENET: LNET 3.51 13.23% (36.53%) NEW FRONTIER: NOOF 1.82 (5.7%) (3.7%) OUTDOOR: OUTD 6.94 12.30% 19.66% PLAYBOY: PLA 4.88 (2.79%) 52.50% SCRIPPS INT: SNI 52.14 (1.19%) 25.64% TIME WARNER: TWX 30.64 0.89% 5.15% VALUEVISION: VVTV 3.60 7.14% (25%) VIACOM: WIA 46.15 4.58% 46.51% WWE: WWE 14.00 (0.21%) (8.68%) TECHNOLOGY ADCT 12.74 0.31% 105.15% ADDVANTAGE: AEY 3.41 2.40% 73.10% ALCATEL LUCENT: ALU 2.95 0.68% (11.14%) AMDOCS: DOX 26.90 2.24% (5.71%) AMPHENOL: APH 52.93 3.64% 14.62% AOL: AOL 25.18 0.88% 8.16% APPLE: AAPL 317.44 0.84% 50.64% ARRIS GROUP: ARRS 10.48 0.19% (8.31%) AVID TECH: AVID 16.70 3.79% 30.88% BIGBAND: BBND 2.90 (3.65%) (15.7%) BLNDER TONGUE: BDR 2.15 7.50% 88.60% BROADCOM: BRCM 45.76 1.15% 45.41% CISCO: CSCO 19.07 (2%) (20.34%) CISCO: CSCO 19.07 (2%) (20.34%)	LIBERTY:	L	38.13	0.32%	4.90%
LODGENET: LNET 3.51 13.23% (36.53%) NEW FRONTIER: NOOF 1.82 (5.7%) (3.7%) OUTDOOR: OUTD 6.94 12.30% 19.66% PLAYBOY: PLA 4.88 (2.79%) 52.50% SCRIPPS INT: SNI 52.14 (1.19%) 25.64% TIME WARNER: TWX 30.64 0.89% 5.15% VALUEVISION: VVTV 3.60 7.14% (25%) VIACOM: VIA 46.15 4.58% 46.51% WWE: WWE 14.00 (0.21%) (8.68%) TECHNOLOGY ADC: ADCT 12.74 0.31% 105.15% ADDVANTAGE: AEY 3.41 2.40% 73.10% ALCATEL LUCENT: ALU 2.95 0.68% (11.14%) AMDOCS: DOX 26.90 2.24% (5.71%) AMPHENOL: APH 52.93 3.64% 14.62% AOL 25.18 <td></td> <td></td> <td></td> <td></td> <td></td>					
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PLAYBOY: PLA 4.88 (2.79%) 52.50% SCRIPPS INT: SNI 52.14 (1.19%) 25.64% TIME WARNER: TWX 30.64 0.89% 5.15% VALUEVISION: VVTV 3.60 7.14% (25%) VIACOM: VIA 46.15 4.58% 46.51% WWE: WWE 14.00 (0.21%) (8.68%) TECHNOLOGY ADCT 12.74 0.31% 105.15% ADDVANTAGE: AEY 3.41 2.40% 73.10% ALCATEL LUCENT: ALU 2.95 0.68% (11.14%) AMDOCS: DOX 26.90 2.24% (5.71%) AMPHENOL: APH 52.93 3.64% 14.62% AOL: AOL 25.18 0.88% 8.16% APPLE: AAPL 317.44 0.84% 50.64% ARRIS GROUP: ARRS 10.48 0.19% (8.31%) AVID TECH: AVID 16.70 3.79% 30.88% BIGBAND: BBND 2.90 (3.65%) (15.7%) BLNDER TONGUE: BDR 2.15 7.50% 88.60% BROADCOM: BRCM 45.76 1.15% 45.41% CISCO: CSCO 19.07 (2%) (20.34%)					
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BROADCOM:BRCM45.761.15%45.41% CISCO:CSCO19.07(2%)(20.34%)					
CISCO: (2%) (20.34%)					
	CLEARWIRE:	CLWR	6.03	(12.74%)	(10.8%)

Company	Ticker		1-Week	–
		Close	% Chg	%Chg
COMMSCOPE:	CTV	31.69	(0.31%)	19.45%
CONCURRENT:	CCUR	4.68	(8.06%)	18.18%
CONVERGYS:	CVG	13.45	3.78%	25.12%
CSG SYSTEMS:	CSGS	18.76	(2.44%)	(1.73%)
ECHOSTAR:	SATS	20.50	(0.68%)	1.79%
GOOGLE:	GOOG	573.00	(3.69%)	(7.58%)
HARMONIC:				
INTEL:	INTC	21.69	1.40%	6.32%
JDSU:	JDSU	12.73	4.34%	54.30%
LEVEL 3:	LVLT	0.98	(2.07%)	(35.99%)
MICROSOFT:	MSFT	27.02	6.50%	. (11.35%)
MOTOROLA:	TOM	8.24	3.91%	6.19%
RENTRAK:	RENT	27.06	0.86%	53.14%
SEACHANGE:	SEAC	8.31	(2.24%)	26.68%
SONY:	SNE	36.32	3.77%	25.24%
SPRINT NEXTEL:	S	3.92	(1.26%)	7.10%
THOMAS & BETTS:	TNB	49.70	9.79%	38.87%
TIVO:	TIVO	8.62	1.50%	.(15.35%)
TOLLGRADE:				
UNIVERSAL ELEC:	UEIC	28.36	(0.42%)	22.14%
VONAGE:				
YAHOO:	YHOO	16.35	(0.37%)	(2.57%)
TELCOS				
AT&T:	T	28.49	1.24%	1.64%
QWEST:				
VERIZON:	VZ	32.90	1.70%	(0.69%)
MARKET INDICES				
DOW:				
NASDAQ:				
S&P 500:	GSPC	1224.71	2.20%	6.99%

WINNERS & LOSERS THIS WEEK'S STOCK PRICE WINNERS

COMPANY	CLOSE	1-WK CI
1. LODGENET:	3.51	13.23%
2. OUTDOOR:	6.94	12.30%
3. THOMAS & BETTS:	49.70	9.79%
4. BLNDER TONGUE:	2.15	7.50%
5. INTERACTIVE CORP:	30.23	7.39%

THIS WEEK'S STOCK PRICE LOSERS		
COMPANY	CLOSE	1-WK CH
1. CLEARWIRE:	6.03	.(12.74%)
2. CONCURRENT:	4.68	(8.06%)
3. VONAGE:	2.35	(6.37%)
4. NEW FRONTIER:	1.82	(5.7%)
5. CROWN:	2.69	(5.28%)







December 9, 2010 Luncheon 12:00 – 2:30pm Grand Hyatt, NYC Join us for the CableFAX 100 Luncheon, as we salute the cable leaders, pioneers, influencers, out of the box thinkers and rainmakers. This must-attend industry event showcases the "who's who" of the cable business and will honor the CableFAX 100 and The Regional Top Players.

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